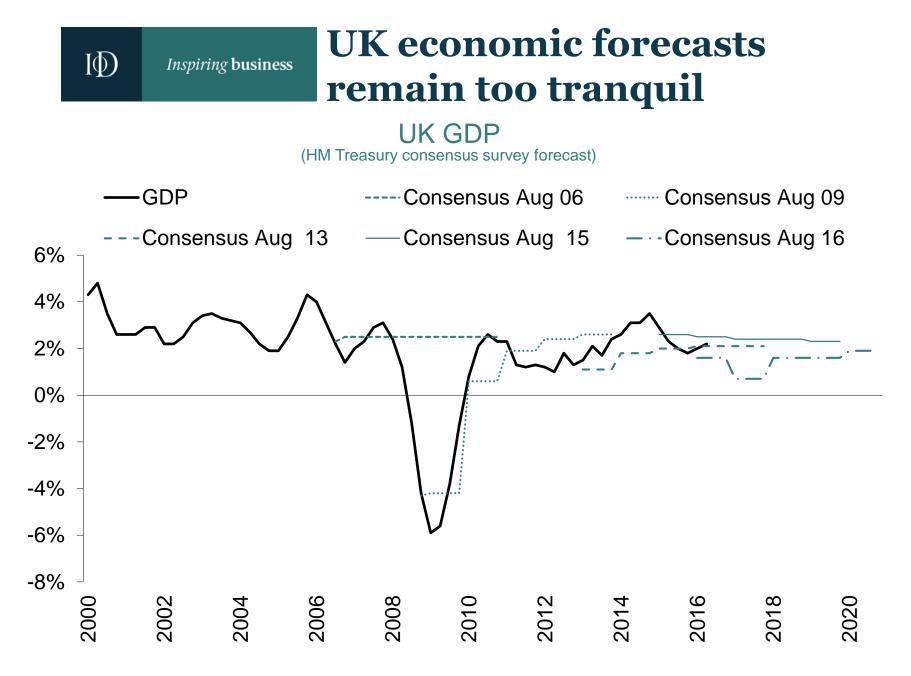
Operational Leaders in Legal

Mar 2017

James Sproule, Chief Economist Institute of Directors James.sproule@iod.com @jamesrsproule



Source: ONS, HM Treasury Consensus

Inspiring business

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Strategic issues

Brexit uncertainty

- Hugely complex and likely to remain key policy focus
- Final shape of "comprehensive trade agreement" is far from assured

Fiscal limits reached Entrepreneurial opportunity Fourth industrial revolution $7\% \sim 25\% \sim 50\% (13\% \sim 50\% \sim 90\%)$ • Tax revenues flat for decades UK is amongst the best in EU, but lagging the world Consumer demands are ever more complex **Debt & banking precarious Monetary policy uncertainty** Govt debt levels need low rates to be **Extra-ordinary Monetary Policy is** leading to: sustainable

- Capital misallocation
- Emasculated monetary policy
- Need for rapid corrections

- Debt financed consumer spending is unsustainable
- Banking RoE adjusting downwards

Demographic decline

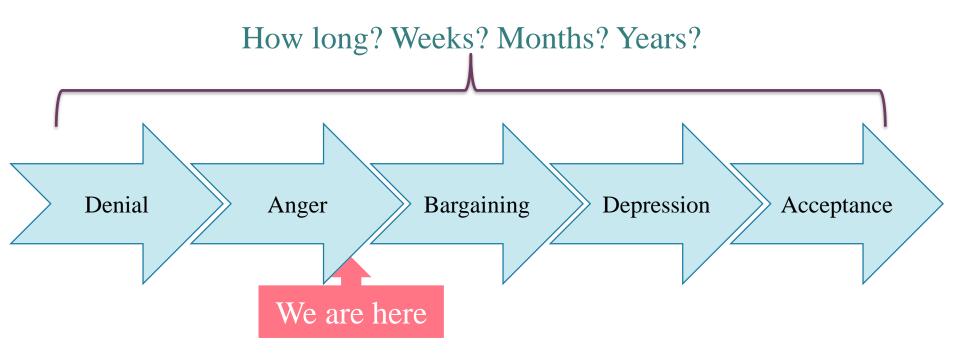
- UK working age populace falling by -0.4%
- Much of the developed and developing world are in a similar position

Inspiring business Brexit: when next?

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How quickly the UK should move forward is a key question. Two key considerations:

- What else might happen? What reactions are other member states, their electorates and the EU institutions going to take?
- How are people, leaders and broader populaces likely to react psychologically? Swiss psychiatrist Elizabeth Kübler-Ross developed a model explaining stages of grief





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Navigating Brexit: Priorities for business, options for government

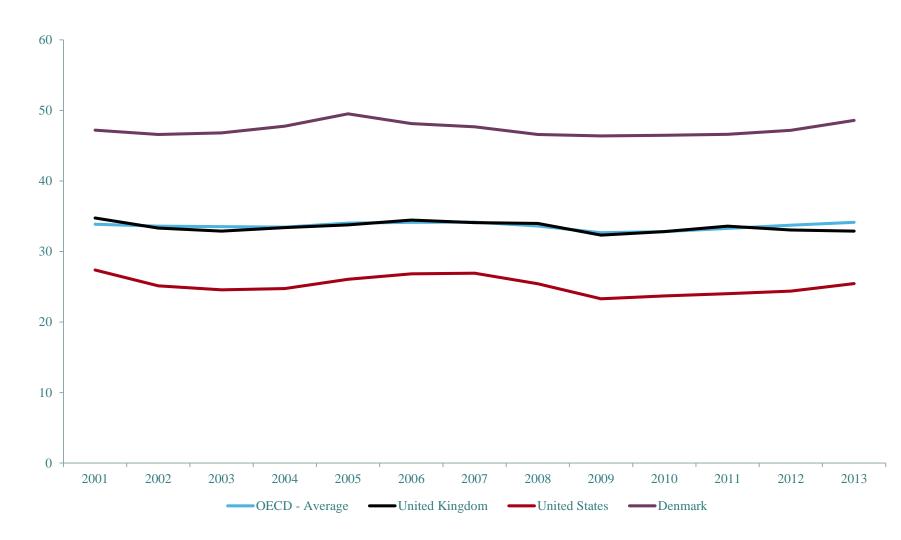
IoD Policy Report February 2017

IoD Brexit priorities

• Make Brexit work, avoid any 'cliffedge'

- Build consensus through quick
 agreement on areas such as research
 programmes and granting EU citizens
 indefinite right to remain in the UK
- **Build confidence**: maintain communication with business
- There is no alternative: cross-partycommitment not to undertake asecond referendum
- We are all in this: seek a deal with the EU that applies to all sectors

Tax as a percent of GDP

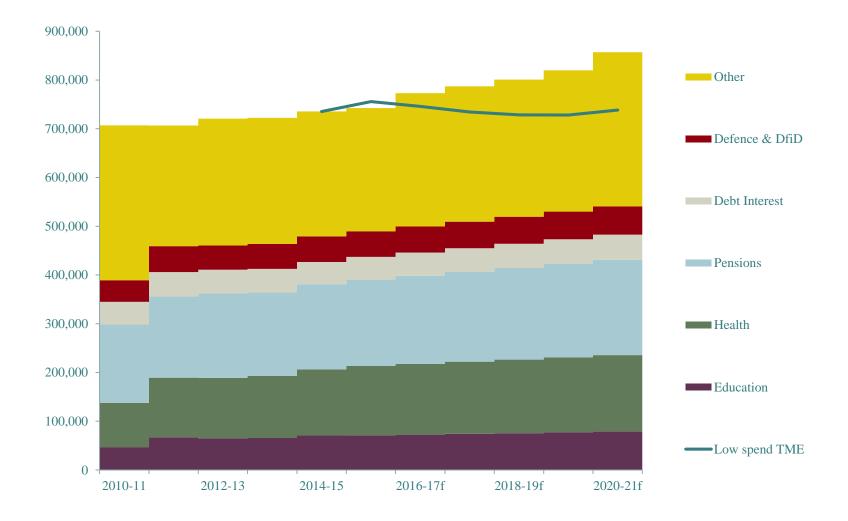


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Source: OECD

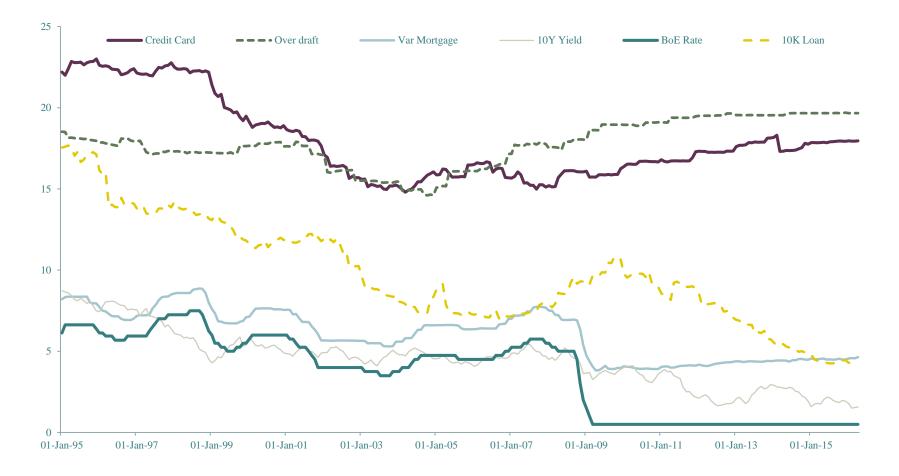
Inspiring business UK Fiscal consolidation will raise questions over spending priorities



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Various UK Interest Rates

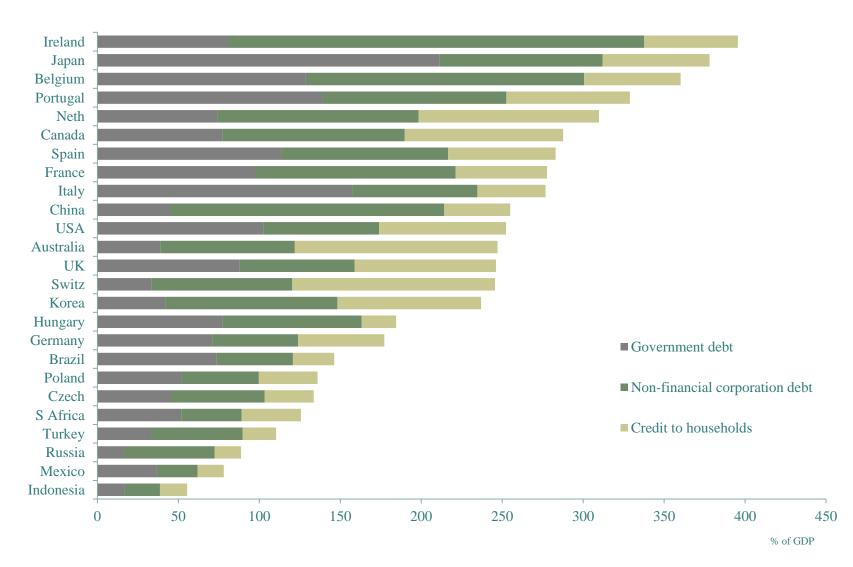
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Source: BoE

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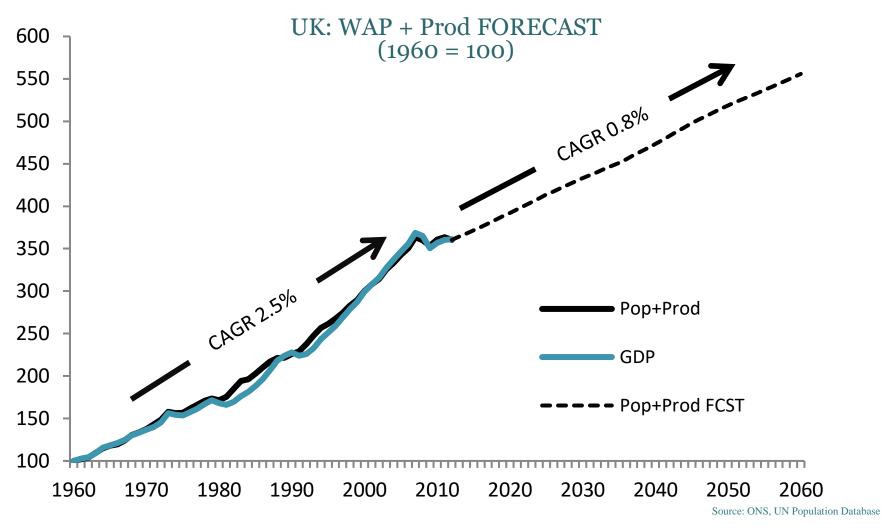
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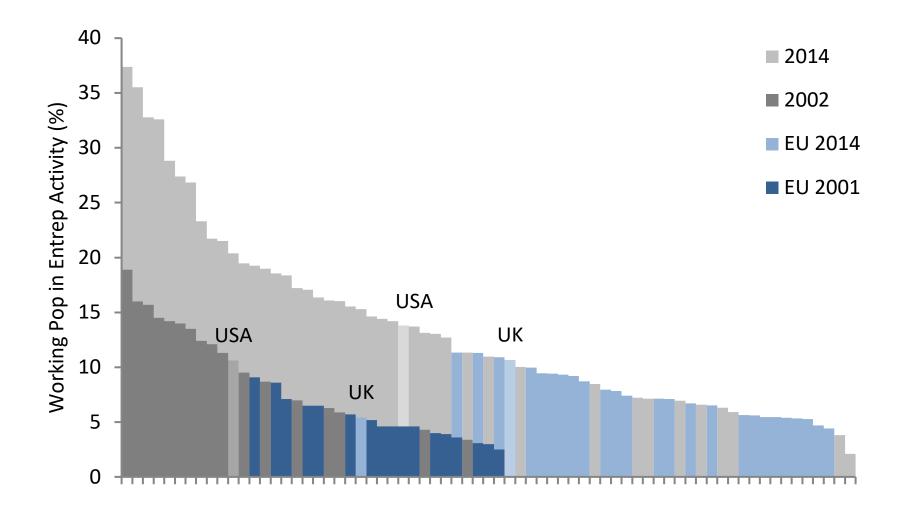
Total debt

Source: BIS

Impriving business UK – Working Age Population + Productivity FORECAST



Inspiring business Total Early Stage Entrepreneurship



Source: Global Entrepreneurship Monitor



"I don't have any answers. I'm a non-prophet."